

Real Estate Assets





Mission Statement

To acquire and manage real estate required for governmental functions and services, generate revenue through leasing and sales of surplus assets, and maximize the overall financial return of the City's real estate portfolio.

Department Description

Real Estate Assets operates under Land Use and Economic Development Business Center and provides direction in the operations of Concourse and Municipal Parking garages, QUALCOMM Stadium, Airports, and PETCO Park; and manages the City's real estate portfolio.

The Real Estate Assets Department has been reorganized to reflect its three main divisions: Acquisition/Disposition, Asset Management, and Corporate Services.

The Acquisition/Disposition Division provides acquisition and relocation services for the City of San Diego including appraisal and acquisition of sites for public facilities, parks, open space and right-of-way for the Streets Division. The Division is also charged with cataloging and evaluating City assets to determine which properties are essential for the City's core mission and which can be declared surplus and made available for disposition. The Division handles the disposition of properties that are deemed surplus.

The Asset Management Division is responsible for managing the City's diverse real estate portfolio. The Asset Management Division responsibilities encompass a wide range of activities affecting the City's real property, but the main focus of the department is on lease administration for the City's 680 ground leases. The Division handles the negotiation of new leases, renewing expired leases, calculating rent adjustments, and ensuring lease compliance.

The Corporate Services Division is tasked with planning, organizing and executing transactions that support all of the City's facilities needs. The division works with individual City departments to determine how much space is needed and whether the requirement can be best accommodated through occupancy of City owned properties, a lease from an outside entity, or the acquisition of a new facility.

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Department Description

The PETCO Park Department serves as the administrator of PETCO Park facilities, revenues, and expenditures. It also has the role of monitoring and maintaining the relationship between the City and parties that use PETCO Park facilities, specifically, the San Diego Padres. The Department is also responsible for maintaining that both parties, including the City and the San Diego Padres comply with the contractual agreements set forth in the Joint Use and Management Agreement (JUMA).

QUALCOMM Stadium provides a first-class facility that is safe, attractive, and has a high-quality playing field for conducting and viewing athletic and entertainment events. QUALCOMM Stadium Division manages the daily operations and coordinates numerous special events. QUALCOMM Stadium is one of America's finest multi-purpose sports facilities. QUALCOMM Stadium was completed in 1967 as a home for the San Diego Chargers at a cost of \$27.5 million with an original seating capacity of 52,000. In 1980, the Stadium was posthumously renamed in honor of San Diego Union Sports Editor Jack Murphy. The name was changed to QUALCOMM Stadium in 1997 after the QUALCOMM Corporation contributed \$18.0 million for naming rights. In 2002, \$5.0 million in modifications made the Stadium more accessible to persons with disabilities and the seating capacity increased to 70,567.

The Airports Department provides safe and efficient facilities to meet the aviation needs of San Diego. City Airports manages the operations for Montgomery and Brown fields. The Department is also responsible for security of the airport facilities and addressing aircraft emergencies.

The Concourse and Municipal Parking Garage Department provides management for the rental and use of large event facilities. In addition the Department manages the Evan V. Jones Parkade and World Trade Center (WTC) garages in order to provide parking space to employees, WTC lessees, and the general public. The Concourse and Municipal Parking Garage Department is comprised of Golden Hall, Plaza Hall, various conference rooms, box offices, administration offices, and support facilities.

Service Efforts and Accomplishments

The Real Estate Assets Department in the past year has accomplished the following achievements:

Completed a thorough audit of 3,400 City owned properties

Commissioned and accepted a consultant report from Grubb & Ellis Corporate Services advising on best practice methodologies for the Real Estate Asset Department

Acquired properties for two fire stations, one park, and one library

Closed property sales of \$7.6 million

Generated \$900,000 from new leases

Collected transaction fees and back rents totaling \$1.5 million

Relocated two City departments from leased space to City owned space saving \$600,000 per year in lease payments

The PETCO Park Department in the past year was instrumental in the refinancing of the PETCO Park Bond Lease Payment which resulted in an annual debt of \$11.3 million for Fiscal Year 2008. This translates into a savings of approximately \$3.7 million per year beginning in Fiscal Year 2008.

Budget Dollars at Work

- Real Estate Assets Department managed approximately 662 leases covering 19,453 acres, resulting in approximately \$68 million of revenue for the General Fund
- PETCO Park Department operated and maintained an urban ballpark facility with fixed seating for 42,445
- QUALCOMM Stadium operated and maintained a stadium with seating capacity of 70,567 for football and 18,500 parking spaces

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Department Summary

Real Estate Assets				
	FY 2006 BUDGET	FY 2007 BUDGET	FY 2008 PROPOSED	FY 2007-2008 CHANGE
Positions	78.55	84.75	82.25	(2.50)
Personnel Expense	\$ 7,662,108	\$ 8,421,012	\$ 8,800,298	\$ 379,286
Non-Personnel Expense	\$ 33,672,850	\$ 39,511,191	\$ 37,523,038	\$ (1,988,153)
TOTAL	\$ 41,334,958	\$ 47,932,203	\$ 46,323,336	\$ (1,608,867)

Department Staffing

	FY 2006 BUDGET	FY 2007 BUDGET	FY 2008 PROPOSED
GENERAL FUND			
Real Estate Assets			
Asset Management & Marketing	21.10	21.35	13.14
Management	2.68	3.10	13.50
Real Estate Acquisition/Valuation	14.30	14.55	10.86
Total	38.08	39.00	37.50
MUNICIPAL PARK GARAGE			
Concourse and Parking Garages			
Municipal Parking Garage	0.00	3.50	3.00
Total	0.00	3.50	3.00
QUALCOMM STADIUM OPERATING FUND			
QUALCOMM Stadium			
Administration	2.97	5.05	5.05
Custodial Services	3.00	0.00	0.00
Maintenance	0.00	16.70	16.70
Stadium Maintenance	13.00	0.00	0.00
Support Services	2.00	0.00	0.00
Total	20.97	21.75	21.75
CITY AIRPORT FUND			
Airports			
Airport Management	4.50	4.50	4.50
Brown Field	7.00	7.50	7.50
Montgomery Field	6.00	6.50	6.50
Noise Abatement	1.00	1.00	1.00
Total	18.50	19.50	19.50

Real Estate Assets

Department Staffing

	FY 2006 BUDGET	FY 2007 BUDGET	FY 2008 PROPOSED
PETCO PARK			
PETCO PARK			
Operations and Maintenance	1.00	1.00	0.50
Total	1.00	1.00	0.50
DEPARTMENT TOTAL	78.55	84.75	82.25

Department Expenditures

	FY 2006 BUDGET	FY 2007 BUDGET	FY 2008 PROPOSED
GENERAL FUND			
Real Estate Assets			
Asset Management & Marketing	\$ 2,213,497	\$ 2,238,087	\$ 1,651,449
Management	\$ 373,572	\$ 1,128,057	\$ 1,489,175
Real Estate Acquisition/Valuation	\$ 1,401,454	\$ 1,427,669	\$ 1,253,924
Real Estate Acquisition/Valuation	\$ -	\$ (7,018)	\$ (3,146)
Total	\$ 3,988,523	\$ 4,786,795	\$ 4,391,402
MUNICIPAL PARK GARAGE			
Concourse and Parking Garages			
Municipal Parking Garage	\$ -	\$ 2,817,033	\$ 2,826,041
Total	\$ -	\$ 2,817,033	\$ 2,826,041
QUALCOMM STADIUM OPERATING FUND			
QUALCOMM Stadium			
Administration	\$ 573,194	\$ 8,209,893	\$ 9,013,060
Aztecs	\$ -	\$ 90,000	\$ -
Chargers	\$ -	\$ 1,358,645	\$ 1,232,645
Chargers Training Facility	\$ -	\$ 200,000	\$ 75,000
College Bowl Games	\$ -	\$ 50,000	\$ -
Custodial Services	\$ 1,251,578	\$ -	\$ 1
Financial Services	\$ 7,271,833	\$ -	\$ -
Maintenance	\$ -	\$ 6,054,456	\$ 6,653,460
Motorsports Events	\$ -	\$ 30,000	\$ -
Qualcomm Stadium	\$ -	\$ (9,991)	\$ 20,425
Stadium Maintenance	\$ 4,723,529	\$ 5	\$ 3
Stadium Special Events	\$ -	\$ 10,000	\$ -
Support Services	\$ 1,057,470	\$ -	\$ 1
Total	\$ 14,877,604	\$ 15,993,008	\$ 16,994,595

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Department Expenditures

	FY 2006 BUDGET	FY 2007 BUDGET	FY 2008 PROPOSED
CITY AIRPORT FUND			
Airports			
Airport Management	\$ 579,773	\$ 590,141	\$ 831,202
Airports	\$ -	\$ (184,778)	\$ 27,594
Brown Field	\$ 1,290,732	\$ 1,345,767	\$ 1,858,492
Montgomery Field	\$ 1,159,977	\$ 1,295,202	\$ 1,840,484
Noise Abatement	\$ 94,032	\$ 93,700	\$ 98,836
Total	\$ 3,124,514	\$ 3,140,032	\$ 4,656,608
PETCO PARK			
PETCO PARK			
Ballpark Facility	\$ -	\$ -	\$ 5,051
Operations and Maintenance	\$ 4,119,196	\$ 5,846,961	\$ 5,985,127
Sports Center-Project	\$ 15,225,121	\$ 15,348,374	\$ 11,464,512
Total	\$ 19,344,317	\$ 21,195,335	\$ 17,454,690
DEPARTMENT TOTAL	\$ 41,334,958	\$ 47,932,203	\$ 46,323,336

Significant Budget Adjustments

GENERAL FUND

Real Estate Assets	Positions	Cost	Revenue
Salary and Benefit Adjustments	0.00 \$	100,416 \$	0
Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.			
Position Swap	0.00 \$	209,797 \$	0
Swap of 3.00 Associate Property Agents for 3.00 Project Managers per Real Estate Assets Management.			
Transfer of Staffing from PETCO Park	0.50 \$	80,223 \$	0
Transfer of 0.50 Ball Park Administrator from PETCO Park to the Real Estate Assets Department due to a reorganization of responsibilities and duties.			
Increase to Retiree Health Care-Other Post-Employment Benefits (OPEB)	0.00 \$	72,218 \$	0
Addition of funds to be applied towards the total liability for retiree health care.			

Real Estate Assets

Significant Budget Adjustments

GENERAL FUND

Real Estate Assets	Positions	Cost	Revenue
Addition to Training and Membership allowance Increase to training and membership.	0.00 \$	38,185 \$	0
Adjustments to Gas Tax and TransNet Revenues Overall Gas Tax and TransNet revenue is projected to increase for Fiscal Year 2008, one percent and three percent respectively. However, some departments realized a reduction in TransNet revenue as the result of the consolidation of the revenue into departments that perform the majority of transportation related activities: General Services - Streets Division, and Engineering and Capital Projects.	0.00 \$	0 \$	(13,000)
Revised Revenue Adjustment to Fiscal Year 2007 revenue to reflect Fiscal Year 2008 revenue projections.	0.00 \$	0 \$	6,738,390
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00 \$	(3,576) \$	0
Vacancy Savings Adjustments in personnel expense from positions that are projected to be vacant for a period of time in Fiscal Year 2008 due to personnel transition and salary differentials for new employees.	0.00 \$	(92,719) \$	0
Savings from Business Process Reengineering (BPR) and the Five-Year Financial Outlook Expenditure adjustments in personnel and non-personnel expenses as a result of position reductions and BPR.	(2.00) \$	(209,346) \$	0
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00 \$	(590,591) \$	0

MUNICIPAL PARK GARAGE

Concourse and Parking Garages	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00 \$	10,973 \$	0

Significant Budget Adjustments

MUNICIPAL PARK GARAGE

Concourse and Parking Garages	Positions	Cost	Revenue
Support for Contractual Services Increase to support contractual services for facility services staffing, elevator maintenance service, and Concourse security service until new Citywide contract.	0.00 \$	125,000 \$	0
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00 \$	10,551 \$	0
Increase to Retiree Health Care-Other Post-Employment Benefits (OPEB) Addition of funds to be applied towards the total liability for retiree health care.	0.00 \$	5,609 \$	0
Revised Revenue Adjustment to Fiscal Year 2007 revenue to reflect Fiscal Year 2008 revenue projections.	0.00 \$	0 \$	69,787
Concourse Position Reorganization Reorganization of various Concourse positions per Land Use and Economic Development Management netting a total reduction of 0.50 FTEs.	(0.50) \$	(46,933) \$	0
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00 \$	(96,192) \$	0

QUALCOMM STADIUM OPERATING FUND

QUALCOMM Stadium	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00 \$	73,336 \$	0
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00 \$	836,657 \$	0

Real Estate Assets

Significant Budget Adjustments

QUALCOMM STADIUM OPERATING FUND

QUALCOMM Stadium	Positions	Cost	Revenue
Support for Contractual Services Increase to support contractual services used during stadium events to investigate and write injury reports that occur during the events. Increase also reflects debt service adjustments based on the City's Public Facilities Financing Authority.	0.00 \$	272,255 \$	0
Support for Supplies and Services Increases to replace aging audio visual equipment, and add satellite and cable services. Increase also reflects reimbursements to the Chargers for Americans with Disabilities Act (ADA) discount tickets and ADA free parking.	0.00 \$	168,200 \$	0
Support for Chargers' Practice Facility Increase to fund the new Fiscal Year 2008 Capital Improvements Project Annual Allocation for the Chargers' Practice Facility. The City of San Diego is contractually obligated to provide improvements to the Chargers' Practice Facility.	0.00 \$	75,000 \$	0
Increase to Retiree Health Care-Other Post-Employment Benefits (OPEB) Addition of funds to be applied towards the total liability for retiree health care.	0.00 \$	42,273 \$	0
Funding for the Enterprise Resource Planning (ERP) System This system will integrate all data and processes of the City's core functions into a unified data system. The ERP will replace independent applications the City has in place that will eliminate the need for external interfaces, provide a range of standardization, reduce maintenance, and allow for greater reporting capabilities.	0.00 \$	3,816 \$	0
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00 \$	1,668 \$	0
Revised Revenue Adjustment to Fiscal Year 2007 revenue to reflect Fiscal Year 2008 revenue projections.	0.00 \$	0 \$	(286,469)
Transient Occupancy Tax (TOT) Annual Adjustment Increase in TOT funding to cover increase in expenditures.	0.00 \$	0 \$	600,000

Significant Budget Adjustments

QUALCOMM STADIUM OPERATING FUND

QUALCOMM Stadium	Positions	Cost	Revenue
Vacancy Savings	0.00 \$	(42,118) \$	0
Adjustments in personnel expense from positions that are projected to be vacant for a period of time in Fiscal Year 2008 due to personnel transition and salary differentials for new employees.			
Reduction in Supplies	0.00 \$	(211,000) \$	0
Reduction in pest control services to more accurately reflect projection. In Fiscal Year 2008, funds will be allocated into a new Capital Improvement Project for the Chargers' Practice Facility improvements.			
Reduction of Non-Personnel Expenditure	0.00 \$	(218,500) \$	0
Reduction from QUALCOMM Stadium non-personnel expenditure to more accurately reflect budget activity.			

CITY AIRPORT FUND

Airports	Positions	Cost	Revenue
Salary and Benefit Adjustments	0.00 \$	256,778 \$	0
Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.			
Capital Improvement Projects Allocation	0.00 \$	800,000 \$	0
Annual Allocation for Capital Improvements Projects.			
Service Level Agreement Expenditures	0.00 \$	215,167 \$	0
Increase in service level due to an increase in City Auditor and Comptroller and City Attorney Expenses.			
Reimbursement for Engineer Positions	0.00 \$	215,053 \$	0
Reimburse 1.00 Associate Civil Engineer and 1.00 Assistant Civil Engineer from Metropolitan Waste Water Department for enhancements to airport safety and taxiway repair. Reimbursement funded through Capital Improvement Projects and the acquisition of a Federal Aviation Administration Grant.			
Increase to Retiree Health Care-Other Post-Employment Benefits (OPEB)	0.00 \$	37,900 \$	0
Addition of funds to be applied towards the total liability for retiree health care.			

Real Estate Assets

Significant Budget Adjustments

CITY AIRPORT FUND

Airports	Positions	Cost	Revenue
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00 \$	25,002 \$	0
Ventilation Maintenance Additional funding to clean ventilation pipes and ceiling.	0.00 \$	20,000 \$	0
Funding for the Enterprise Resource Planning (ERP) System This system will integrate all data and processes of the City's core functions into a unified data system. The ERP will replace independent applications the City has in place that will eliminate the need for external interfaces, provide a range of standardization, reduce maintenance, and allow for greater reporting capabilities.	0.00 \$	2,037 \$	0
Equipment Replacement Additional funding to replace conference room chairs.	0.00 \$	2,000 \$	0
Support for the Implementation of the Kroll Remediation Recommendations Increase to provide funding for the implementation of the Kroll Remediation Recommendations.	0.00 \$	1,819 \$	0
Revised Revenue Adjustment to Fiscal Year 2007 revenue to reflect Fiscal Year 2008 revenue projections.	0.00 \$	0 \$	766,763
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00 \$	(21,585) \$	0
Vacancy Savings Adjustments in personnel expense from positions that are projected to be vacant for a period of time in Fiscal Year 2008 due to personnel transition and salary differentials for new employees.	0.00 \$	(37,595) \$	0

Real Estate Assets

Significant Budget Adjustments

PETCO PARK

PETCO PARK	Positions	Cost	Revenue
Salary and Benefit Adjustments	0.00 \$	(2,198) \$	0
Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.			
Non-Discretionary	0.00 \$	5,658 \$	0
Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.			
Support for Information Technology	0.00 \$	843 \$	0
Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.			
Transient Occupancy Tax (TOT) Annual Adjustment	0.00 \$	0 \$	677,712
Increase in TOT funding to cover increase in expenditures.			
Transfer of Staffing to the Real Estate Assets Department	(0.50) \$	(79,328) \$	0
Transfer of 0.50 Ball Park Administrator from the PETCO Park Department to the Real Estate Assets Department due to a reorganization of responsibilities and duties.			
Debt Service and Administration Adjustment	0.00 \$	(3,665,620) \$	(4,159,540)
Reflects decrease in required debt service payments due to Petco Park bond refinancing and annual adjustments for ongoing City staff costs to support financing administration. Revenue adjustment reflects a decrease in order to offset debt service and administration adjustments.			

Expenditures by Category

	FY 2006 BUDGET	FY 2007 BUDGET	FY 2008 PROPOSED
PERSONNEL			
Salaries & Wages	\$ 5,383,777	\$ 5,972,962	\$ 6,071,773
Fringe Benefits	\$ 2,278,331	\$ 2,448,050	\$ 2,728,525
SUBTOTAL PERSONNEL	\$ 7,662,108	\$ 8,421,012	\$ 8,800,298
NON-PERSONNEL			
Supplies & Services	\$ 31,680,819	\$ 36,828,334	\$ 35,049,318
Information Technology	\$ 264,520	\$ 787,324	\$ 252,356
Energy/Utilities	\$ 1,636,961	\$ 1,769,983	\$ 1,875,314

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Expenditures by Category

	FY 2006 BUDGET	FY 2007 BUDGET	FY 2008 PROPOSED
NON-PERSONNEL			
Equipment Outlay	\$ 90,550	\$ 125,550	\$ 346,050
SUBTOTAL NON-PERSONNEL	\$ 33,672,850	\$ 39,511,191	\$ 37,523,038
TOTAL	\$ 41,334,958	\$ 47,932,203	\$ 46,323,336

Revenues by Category

	FY 2006 BUDGET	FY 2007 BUDGET	FY 2008 PROPOSED
GENERAL FUND			
Licenses and Permits	\$ -	\$ 114,515	\$ 151,844
Revenue from Money & Property	\$ 29,159,437	\$ 30,466,861	\$ 36,717,825
Charges for Current Services	\$ 1,884,563	\$ 1,875,230	\$ 2,325,327
Transfers from Other Funds	\$ 13,000	\$ 13,000	\$ -
TOTAL	\$ 31,057,000	\$ 32,469,606	\$ 39,194,996

Salary Schedule

GENERAL FUND

Real Estate Assets

<i>Class</i>	<i>Position Title</i>	<i>FY 2007 Positions</i>	<i>FY 2008 Positions</i>	<i>Salary</i>	<i>Total</i>
1104	Account Clerk	1.00	1.00	\$ 37,878	\$ 37,878
1106	Sr Management Analyst	1.00	1.00	\$ 70,802	\$ 70,802
1107	Administrative Aide II	1.00	1.00	\$ 50,684	\$ 50,684
1228	Assoc Property Agent	8.00	5.00	\$ 64,950	\$ 324,748
1237	Payroll Specialist I	1.00	1.00	\$ 39,511	\$ 39,511
1348	Info Systems Analyst II	1.00	1.00	\$ 64,620	\$ 64,620
1532	Intermediate Stenographer	1.00	1.00	\$ 38,941	\$ 38,941
1746	Word Processing Operator	2.00	2.00	\$ 37,845	\$ 75,690
1756	Property Agent	12.00	10.00	\$ 71,753	\$ 717,532
1776	Public Information Clerk	2.00	2.00	\$ 37,688	\$ 75,375
1844	Sr Account Clerk	1.00	1.00	\$ 43,002	\$ 43,002
1876	Executive Secretary	1.00	1.00	\$ 52,009	\$ 52,009
1929	Supv Property Agent	5.00	5.00	\$ 78,503	\$ 392,517
2177	Real Estate Assets Director	1.00	1.00	\$ 143,499	\$ 143,499
2214	Deputy Director	1.00	1.00	\$ 119,999	\$ 119,999
2245	Ball Park Administrator	0.00	0.50	\$ 111,218	\$ 55,609
2270	Program Manager	0.00	3.00	\$ 90,000	\$ 270,000

Real Estate Assets

Salary Schedule

GENERAL FUND

Real Estate Assets

<i>Class</i>	<i>Position Title</i>	<i>FY 2007 Positions</i>	<i>FY 2008 Positions</i>	<i>Salary</i>	<i>Total</i>
	Vacancy Factor Adjustment	0.00	0.00	\$ -	\$ (77,473)
	Total	39.00	37.50	\$	2,494,943

MUNICIPAL PARK GARAGE

Concourse and Parking Garages

<i>Class</i>	<i>Position Title</i>	<i>FY 2007 Positions</i>	<i>FY 2008 Positions</i>	<i>Salary</i>	<i>Total</i>
1104	Account Clerk	0.50	1.00	\$ 37,878	\$ 37,878
1107	Administrative Aide II	0.00	1.00	\$ 50,686	\$ 50,686
1218	Assoc Management Analyst	0.50	0.00	\$ -	\$ -
1348	Info Systems Analyst II	0.50	0.00	\$ -	\$ -
1535	Clerical Assistant II	1.00	0.00	\$ -	\$ -
1929	Supv Property Agent	1.00	1.00	\$ 78,503	\$ 78,503
	Total	3.50	3.00	\$	167,067

QUALCOMM STADIUM OPERATING FUND

QUALCOMM Stadium

<i>Class</i>	<i>Position Title</i>	<i>FY 2007 Positions</i>	<i>FY 2008 Positions</i>	<i>Salary</i>	<i>Total</i>
1107	Administrative Aide II	1.00	1.00	\$ 50,685	\$ 50,685
1237	Payroll Specialist I	0.00	1.00	\$ 39,515	\$ 39,515
1274	Building Supv	1.00	1.00	\$ 47,688	\$ 47,688
1288	Carpenter	1.00	1.00	\$ 52,003	\$ 52,003
1389	Custodian II	1.00	1.00	\$ 31,149	\$ 31,149
1437	Equipment Mechanic	1.00	1.00	\$ 52,941	\$ 52,941
1468	Grounds Maintenance Worker II	1.00	1.00	\$ 37,124	\$ 37,124
1535	Clerical Assistant II	0.75	0.75	\$ 35,401	\$ 26,551
1648	Payroll Specialist II	1.00	0.00	\$ -	\$ -
1666	Plant Process Control Electrician	1.00	1.00	\$ 62,300	\$ 62,300
1675	Plumber	1.00	1.00	\$ 56,524	\$ 56,524
1810	Refrigeration Mechanic	1.00	1.00	\$ 56,301	\$ 56,301
1874	Stadium/Field Manager	1.00	1.00	\$ 85,080	\$ 85,080
1893	Sr Stadium Groundskeeper	1.00	1.00	\$ 49,794	\$ 49,794
1894	Stadium Groundskeeper	2.00	2.00	\$ 45,279	\$ 90,558
1898	Stadium Maintenance Technician	3.00	3.00	\$ 45,279	\$ 135,837
1919	Supv Custodian	1.00	1.00	\$ 36,200	\$ 36,200
1985	Welder	1.00	1.00	\$ 53,159	\$ 53,159
2216	Facility Manager	1.00	1.00	\$ 124,573	\$ 124,573

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QUALCOMM STADIUM OPERATING FUND

QUALCOMM Stadium

<i>Class</i>	<i>Position Title</i>	<i>FY 2007 Positions</i>	<i>FY 2008 Positions</i>		<i>Salary</i>	<i>Total</i>
2270	Program Manager	1.00	1.00	\$	85,060	\$ 85,060
	Vacancy Factor Adjustment	0.00	0.00	\$	-	\$ (35,191)
	Class B	0.00	0.00	\$	-	\$ 50
	Ex Perf Pay-Classified	0.00	0.00	\$	-	\$ 3,432
	Overtime Budgeted	0.00	0.00	\$	-	\$ 235,227
	Temporary Help	0.00	0.00	\$	-	\$ 932,844
	Total	21.75	21.75		\$	2,309,404

CITY AIRPORT FUND

Airports

<i>Class</i>	<i>Position Title</i>	<i>FY 2007 Positions</i>	<i>FY 2008 Positions</i>		<i>Salary</i>	<i>Total</i>
1105	Administrative Aide I	1.00	1.00	\$	43,820	\$ 43,820
1116	Noise Abatement Officer	1.00	1.00	\$	65,240	\$ 65,240
1117	Airport Operations Assistant	4.00	4.00	\$	41,250	\$ 165,000
1118	Airport Manager	2.00	2.00	\$	61,542	\$ 123,084
1218	Assoc Management Analyst	1.00	1.00	\$	64,539	\$ 64,539
1348	Info Systems Analyst II	0.50	0.50	\$	64,620	\$ 32,310
1439	Equipment Operator I	1.00	1.00	\$	44,950	\$ 44,950
1535	Clerical Assistant II	1.00	1.00	\$	35,402	\$ 35,402
1756	Property Agent	2.00	2.00	\$	71,754	\$ 143,508
1808	Sr Airport Operations Asst	2.00	2.00	\$	45,952	\$ 91,904
1879	Sr Clerk/Typist	1.00	1.00	\$	43,313	\$ 43,313
1979	Utility Worker II	2.00	2.00	\$	39,500	\$ 79,000
2214	Deputy Director	1.00	1.00	\$	114,999	\$ 114,999
	Vacancy Factor Adjustment	0.00	0.00	\$	-	\$ (31,412)
	Ex Perf Pay-Classified	0.00	0.00	\$	-	\$ 2,713
	Overtime Budgeted	0.00	0.00	\$	-	\$ 26,380
	Total	19.50	19.50		\$	1,044,750

Real Estate Assets

Salary Schedule

PETCO PARK

PETCO PARK

<i>Class</i>	<i>Position Title</i>	<i>FY 2007 Positions</i>	<i>FY 2008 Positions</i>		<i>Salary</i>		<i>Total</i>
2245	Ball Park Administrator	1.00	0.50	\$	111,218	\$	55,609
	Total	1.00	0.50			\$	55,609
REAL ESTATE ASSETS TOTAL		84.75	82.25			\$	6,071,773

Real Estate Assets

Revenue and Expense Statement (Non-General Fund)

CITY AIRPORT FUND 41100

	FY 2006* BUDGET	FY 2007* BUDGET	FY 2008* PROPOSED
BEGINNING BALANCE AND RESERVE			
Balance from Prior Year	\$ 2,769,924	\$ 3,810,268	\$ 3,771,431
Prior Encumbrances	\$ 100,000	\$ 100,000	\$ 100,000
Prior Year Continuing Appropriations	\$ 1,541,859	\$ 1,541,859	\$ 1,541,859
Prior Year Continuing Appropriations, Encumbered	\$ 1,100,000	\$ 1,100,000	\$ 1,100,000
Reserve for Federal Aviation Administration	\$ 850,000	\$ 850,000	\$ 850,000
TOTAL BALANCE	\$ 6,361,783	\$ 7,402,127	\$ 7,363,290
REVENUE			
Aircraft Fuel Fees (77142, 77143)	\$ 252,941	\$ 246,920	\$ 261,240
Aviation Leases (75510, 75520)	\$ 959,290	\$ 1,033,195	\$ 1,236,139
CIP Grants	\$ 1,310,000	\$ -	\$ -
CIP-Annual Allocation	\$ 400,000	\$ -	\$ -
Commercial Landing Fees (77140, 77141)	\$ 52,000	\$ 79,000	\$ 79,000
Commercial Leases (75511, 75521, 75530)	\$ 2,079,959	\$ 2,021,934	\$ 2,532,791
Fund Interest (75111)	\$ 300,000	\$ 150,000	\$ 165,000
Leases - To Other City Departments (75704, 75707, 75708)	\$ 310,968	\$ 310,968	\$ 332,528
Miscellaneous Revenue (75212, 75689, 77148, 77149, 77153, 77438)	\$ 30,900	\$ 29,958	\$ 32,040
Parking Fees (77145-77147, 77150-77152)	\$ 178,800	\$ 229,220	\$ 229,220
TOTAL REVENUE	\$ 5,874,858	\$ 4,101,195	\$ 4,867,958
TOTAL BALANCE AND REVENUE	\$ 12,236,641	\$ 11,503,322	\$ 12,231,248
CAPITAL IMPROVEMENTS PROGRAM (CIP)			
Capital Improvements Program - Annual Allocation	\$ 400,000	\$ 1,000,000	\$ 1,800,000
Grant Funded Capital Improvements	\$ 1,310,000	\$ -	\$ -
TOTAL CIP EXPENSE	\$ 1,710,000	\$ 1,000,000	\$ 1,800,000
OPERATING EXPENSE			
Non-Personnel Expense	\$ 1,641,572	\$ 1,758,817	\$ 2,218,310
Personnel Expense	\$ 1,482,942	\$ 1,381,215	\$ 1,638,298
TOTAL OPERATING EXPENSE	\$ 3,124,514	\$ 3,140,032	\$ 3,856,608
TOTAL EXPENSE	\$ 4,834,514	\$ 4,140,032	\$ 5,656,608
RESERVE			
Continuing Appropriations Encumbered	\$ 1,100,000	\$ 1,100,000	\$ 1,100,000
Reserve for Continuing Appropriations - CIP	\$ 1,541,859	\$ 1,541,859	\$ 1,541,859
Reserve for Encumbrances	\$ 100,000	\$ 100,000	\$ 100,000

Real Estate Assets

Revenue and Expense Statement (Non-General Fund)

CITY AIRPORT FUND 41100

	FY 2006* BUDGET	FY 2007* BUDGET	FY 2008* PROPOSED
RESERVE			
Reserve for Federal Aviation Administration	\$ 850,000	\$ 850,000	\$ 850,000
TOTAL RESERVE	\$ 3,591,859	\$ 3,591,859	\$ 3,591,859
TOTAL RESERVE	\$ 3,591,859	\$ 3,591,859	\$ 3,591,859
BALANCE	\$ 3,810,268	\$ 3,771,431	\$ 2,982,781
TOTAL EXPENSE, RESERVE AND BALANCE	\$ 12,236,641	\$ 11,503,322	\$ 12,231,248

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Real Estate Assets

Revenue and Expense Statement (Non-General Fund)

MUNICIPAL PARK GARAGE FUND 10322

	FY 2006*	FY 2007*	FY 2008*
	BUDGET	BUDGET	PROPOSED
BEGINNING BALANCE AND RESERVE			
Balance from Prior Year	\$ -	\$ 48,251	\$ -
Prior Year Reserves	\$ -	\$ 2,958	\$ -
TOTAL BALANCE	\$ -	\$ 51,209	\$ -
REVENUE			
Concourse Event Revenue (75608)	\$ -	\$ 600,000	\$ 600,000
HBJ Parking Garage (75604)	\$ -	\$ 336,633	\$ 352,040
Municipal Parking Garage (75603)	\$ -	\$ 1,907,585	\$ 1,947,200
Other Centre City Rental (75602)	\$ -	\$ 343,030	\$ 357,795
TOTAL REVENUE	\$ -	\$ 3,187,248	\$ 3,257,035
TOTAL BALANCE AND REVENUE	\$ -	\$ 3,238,457	\$ 3,257,035
OPERATING EXPENSE			
Administration (PE & NPE) - Concourse	\$ -	\$ 287,822	\$ 280,399
Operations-Concourse	\$ -	\$ 2,091,561	\$ 1,559,549
Operations-Garages	\$ -	\$ 437,650	\$ 436,093
TOTAL OPERATING EXPENSE	\$ -	\$ 2,817,033	\$ 2,276,041
TOTAL EXPENSE	\$ -	\$ 2,817,033	\$ 2,276,041
RESERVE			
Operating Reserve	(1) \$ -	\$ -	\$ 550,000
TOTAL RESERVE	\$ -	\$ -	\$ 550,000
TOTAL RESERVE	\$ -	\$ -	\$ 550,000
BALANCE	\$ -	\$ 421,424	\$ 430,994
TOTAL EXPENSE, RESERVE AND BALANCE	\$ -	\$ 3,238,457	\$ 3,257,035

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(1) Reserve is budgeted in the operating expense

Real Estate Assets

Revenue and Expense Statement (Non-General Fund)

PETCO PARK FUND 102214

	FY 2006* BUDGET	FY 2007* BUDGET	FY 2008* PROPOSED
BEGINNING BALANCE AND RESERVE			
Balance from Prior Year	\$ 4,610,253	\$ 2,389,338	\$ 759,078
Reserve for Rate Stabilization	\$ 7,520,345	\$ 7,520,345	\$ 4,000,000
TOTAL BALANCE	\$ 12,130,598	\$ 9,909,683	\$ 4,759,078
REVENUE			
Interest Earning (75111)	\$ 404,205	\$ 561,734	\$ 311,452
Padres Rental Payment (75740)	\$ 500,000	\$ 250,000	\$ 250,000
Reimbursement from Padres for Police Costs (78610)	\$ 190,000	\$ 190,000	\$ 300,000
Special Event Revenue (75350)	\$ 400,000	\$ 400,000	\$ 400,000
Transfer from Transient Occupancy Tax Fund (79810)	\$ 15,629,197	\$ 19,269,265	\$ 15,927,719
TOTAL REVENUE	\$ 17,123,402	\$ 20,670,999	\$ 17,189,171
TOTAL BALANCE AND REVENUE	\$ 29,254,000	\$ 30,580,682	\$ 21,948,249
OPERATING EXPENSE			
Administrative Costs and Project Costs	\$ 361,017	\$ 534,997	\$ 301,891
Financing Payment	\$ 15,040,275	\$ 15,038,338	\$ 11,314,557
Landscaping Contract	\$ -	\$ 58,000	\$ 58,000
Operations and Maintenance	\$ 2,753,025	\$ 3,764,000	\$ 3,880,242
Police Services	\$ 1,190,000	\$ 1,800,000	\$ 1,900,000
TOTAL OPERATING EXPENSE	\$ 19,344,317	\$ 21,195,335	\$ 17,454,690
TOTAL EXPENSE	\$ 19,344,317	\$ 21,195,335	\$ 17,454,690
RESERVE			
Reserve for Rate Stabilization	\$ 7,520,345	\$ 7,520,345	\$ 4,000,000
TOTAL RESERVE	\$ 7,520,345	\$ 7,520,345	\$ 4,000,000
TOTAL RESERVE	\$ 7,520,345	\$ 7,520,345	\$ 4,000,000
BALANCE	\$ 2,389,338	\$ 1,865,002	\$ 493,559
TOTAL EXPENSE, RESERVE AND BALANCE	\$ 29,254,000	\$ 30,580,682	\$ 21,948,249

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Real Estate Assets

Revenue and Expense Statement (Non-General Fund)

QUALCOMM STADIUM OPERATING FUND 10330

	FY 2006* BUDGET	FY 2007* BUDGET	FY 2008* PROPOSED
BEGINNING BALANCE AND RESERVE			
Balance from Prior Year	\$ 3,408,122	\$ 1,070,569	\$ 1,100,000
TOTAL BALANCE	\$ 3,408,122	\$ 1,070,569	\$ 1,100,000
REVENUE			
Aztecs	\$ 300,000	\$ 402,500	\$ 300,000
Chargers	\$ 2,502,000	\$ 2,502,000	\$ 2,502,000
Interest	\$ 35,000	\$ 35,000	\$ 35,000
Midway/Sports Arena Leases	\$ 3,320,251	\$ 3,419,859	\$ 3,522,454
Other Operating Revenue	\$ 305,800	\$ 373,300	\$ 419,441
Special Events	\$ 3,077,000	\$ 3,448,350	\$ 3,115,645
Transfer from Other Funds	\$ 3,000,000	\$ 5,500,000	\$ 6,100,000
TOTAL REVENUE	\$ 12,540,051	\$ 15,681,009	\$ 15,994,540
TOTAL BALANCE AND REVENUE	\$ 15,948,173	\$ 16,751,578	\$ 17,094,540
CAPITAL IMPROVEMENTS PROGRAM (CIP)			
CIP Expenditures	\$ 750,000	\$ 750,000	\$ 750,000
TOTAL CIP EXPENSE	\$ 750,000	\$ 750,000	\$ 750,000
OPERATING EXPENSE			
Bond Debt and Interest Payment	\$ 5,773,503	\$ 5,769,248	\$ 5,773,203
General Government Expense	\$ 183,491	\$ 183,491	\$ 368,346
Operating Expense	\$ 8,170,610	\$ 9,290,269	\$ 10,103,046
TOTAL OPERATING EXPENSE	\$ 14,127,604	\$ 15,243,008	\$ 16,244,595
TOTAL EXPENSE	\$ 14,877,604	\$ 15,993,008	\$ 16,994,595
BALANCE	\$ 1,070,569	\$ 758,570	\$ 99,945
TOTAL EXPENSE, RESERVE AND BALANCE	\$ 15,948,173	\$ 16,751,578	\$ 17,094,540

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